Mitigation Banking, **Conservation Banking, and In-Lieu Fee Programs: Mitigation Options Using the Eco-Logical** Approach

September 8, 2011

## Purpose of today's presentation

- Promote the EDC initiative on the use of mitigation banking and in-lieu fee programs
- Introduce mitigation banking, in-lieu fee programs, and conservation banking
- Provide an example of a successful mitigation banking and conservation banking program

## **EVERY DAY COUNTS** Shorten Project Delivery: Use of In-Lieu Fee and Mitigation Banking

In projects that will impact waters of the United States (wetlands, for example), the permitting process under Section 404 of the Clean Water Act currently constitutes a major component of the project development and delivery process. This initiative proposes expanded use of in-lieu fees and mitigation banking currently allowed under existing statute, FHWA regulations, State law and court decisions in order to save time and expedite project delivery.

# How can we meet this EDC initiative?

- Utilize existing banks and ILF programs
- Develop DOT (single client) banks or ILF programs

# DOT's purchase credits at existing banks or in-lieu fee programs

## Advantages

- Relinquish mitigation requirement
- Saves time
- Less temporal loss of resource
- Close out construction contract

## Disadvantages

• There may not be any banks or in-lieu fee programs where DOT's need credits.

# DOT's setting up their own banks or in-lieu fee programs

## Advantages

- The DOT establishes the price of the credits
- DOT knows where their mitigation needs are

#### Disadvantages

- States may not have up front/seed money to start bank or in-lieu fee
- Long term management of site
- Time to establish the bank or in-lieu fee

## **FHWA Policies**

#### Regulations

#### Guidance and Executive Order

- 23 CFR 777 MITIGATION OF IMPACTS TO WETLANDS AND NATURAL HABITAT
- Federal-aid Eligibility for Long-Term Management Activities in Wetland and Natural Habitat Mitigation (Oct 3, 2008)
- Federal-aid Eligibility of Wetland and Natural Habitat Mitigation (March 10, 2005)
- Executive Order 11990--Protection of wetlands

# Speakers today

- Steve Martin, USACE-IWR
  - Mitigation banking
  - In-Lieu Fee programs
- Deblyn Mead, USFWS
  - Conservation banking
- Brad Livingston, Oregon DOT
  - Case study on Oregon DOT's Conservation Banking program

FHWA Headquarters Contacts for Mitigation Banking, Conservation Banking, and In-Lieu Fee Programs

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## Advanced Environmental Mitigation Requirements

Environmental mitigation activities are "intended to be regional in scope, and may not necessarily address potential project-level impacts." - 23 CFR 450.104



## **Funding Advance Mitigation**

## Reimbursable Maintenance



## Advance Mitigation Partnerships



### **Advance Mitigation Successes**

#### **Example:**

South Carolina DOT – Carolina Bays Ecosystem Initiative <u>Example:</u> Mississippi DOT – Deaton Ecological Preserve





SANDAG Multi-species Conservation Plan/ Transnet Environmental Mitigation Project

- Transnet (1/2 cent sales tax) funds transportation projects including Mitigation Project:
- Funding to acquire and manage habitat lands.
- Buy land early and bank for future mitigation needs.
- $\checkmark$  Up to \$200 million in savings.



## Mitigation Banks and In-Lieu Fee Programs

#### **Steve Martin**

Environmental Scientist Institute for Water Resources September 8, 2011



US Army Corps of Engineers BUILDING STRONG®

## **Banks and ILFs are**

- 1 or more sites where resources are restored, established, enhanced, and/or preserved to offset permitted impacts
- Governed by an instrument & overseen by an Interagency Review Team (IRT)
- 3<sup>rd</sup> Party mitigation Sponsor assumes responsibility for the mitigation
- Permittees acquire mitigation credits



## **Benefits**

- Reduced risk & uncertainty
- More efficient compliance
- Often greater planning and scientific effort
- May streamline permitting, by reducing effort evaluating mitigation proposal



## Drawbacks

- Failure may result in substantial loss of aquatic resource function
- Migration of functions and services
- Extensive effort in instrument development
  & oversight





## **Differences Between Banks & ILFs**

#### Mitigation banks:

- Public or private sponsor
- Site secured & project initiated in advance of debits
- Corps has no authority over bank expenditures

#### In-lieu fee programs:

- Government or non profit conservation organization
- Fees often received before implementing project
- Corps approves project funding



## **Benefits of Each**

## Banks

- Advance site identification
- Credit release linked to performance
- Compensation in advance of impacts



## ILFs

- Mitigation when there are no banks
- Compensation for a range of resources
- IRT can direct site selection in a watershed approach
- Sponsor interest in conservation



## **Drawbacks of Each**

#### **Mitigation Banks**

- Site selection in advance of agency review
- Less likely to be developed in small or weak markets

#### In-lieu fee programs

- Risk of mitigation not being provided
- Temporal lag between permitted impacts and project implementation



#### Preference Hierarchy for Mitigation 33 CFR 332.3(b)

- 1. Mitigation bank credits
- 2. In-lieu fee program credits
- 3. Permittee-responsible mitigation using a watershed approach
- 4. On-site and/or in-kind permittee-responsible mitigation
- 5. Off-site and/or out-of-kind permittee-responsible mitigation



#### Watershed Approach to Mitigation 33 CFR 332.3(c)

- Existing watershed plans
- Without suitable plan, use available information on condition and needs
- Consider landscape position and sustainability
- Provide suite of functions
- Level of information and analysis commensurate with impacts



## **Distribution of bank sites**





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## **Bank Sponsorship**



## Instrument Development Process

Draft prospectus

Prospectus &Public Notice

Draft instrument

INSTRUMENT **GUM LOG MITIGATION BANK** Jefferson, Georgia US Army Corps of Engineers Savannah District Wetland Mitigation Bank Review Team September 2005



**Final instrument** 

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## 3rd party mitigation instruments include: Service area(s)

- Accounting procedures
- Sponsor assumption of mitigation responsibility
- Default and closure provisions
- Reporting protocols
- Other information deemed necessary



#### **Service** areas

Geographic area served by bank or ILF

- Based on watershed, ecoregion, physiographic province, or other suitable geographic area
- ► One or more 8-digit HUCs
- May consider economic viability
- Basis for service area location & extent must be documented in the instrument





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#### **Credit Release Schedule Example**

Mobile Wet Pine Flats ► 20% Initial Release 15% Hydrologic restoration ▶ 15% 2nd incremental release ▶ 15% 3rd Incremental release ► 15% 4th Incremental Release ► 20% Final Release (approx Year 10)





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# Additional requirements for In-lieu fee programs

- Description of ILF program account
- Compensation planning framework
- Advance credits, by service area
- Advance credit fee schedule, by service area
- Method for determining fees and credits



Ducks Unlimited, Inc



# Compensation Planning Framework includes:

- Service area (watershed-based)
- Analysis of historic aquatic resource loss & current condition
- Threats to aquatic resources & how they are addressed
- Aquatic resource goals & objectives
- Prioritize mitigation projects
- Use of preservation
- Description of stakeholder involvement
- Long-term protection and management
- Evaluation and reporting





#### **NC EEP Fee Schedule**

Fee CategoryUnitFee per Unit - Higher Fee HUFee per Unit - Lower Fee HURiparian BufferSq.ft\$0.96\$0.96StreamLin.ft\$344\$260Non-riparian wetlandAcre\$45,752\$23,528Riparian wetlandAcre\$63,414\$35,853Coastal wetlandAcre\$155,998\$155,998				
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Non-riparian wetlandAcre\$45,752\$23,528Riparian wetlandAcre\$63,414\$35,853	Riparian Buffer	Sq.ft	\$0.96	\$0.96
wetlandAcre\$63,414\$35,853	Stream	Lin.ft	\$344	\$260
		Acre	\$45,752	\$23,528
Coastal wetland Acre \$155,998 \$155,998	Riparian wetland	Acre	\$63,414	\$35,853
	Coastal wetland	Acre	\$155,998	\$155,998



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## **ILF Program Advance Credits**

- Cap on advance credits specified in instrument
- Advance credits available once instrument approved
- As projects produce *released* credits, advance credits are fulfilled & available again



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## **ILF project implementation**

 Land acquisition and improvements must be initiated by 3rd growing season after first advance credit is acquired





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#### **More information**

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Corps Regulatory Program http://www.usace.army.mil/CECW/Pages/cecwo\_reg.aspx

Regulatory In-lieu fee & Bank Information Tracking System <a href="http://ribits.usace.army.mil">http://ribits.usace.army.mil</a>



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# Conservation Banking: A market-based incentive program for conserving species & habitat



# Today's Discussion. . .

- What are conservation banks?
- How do conservation banks differ from mitigation banks?
- Why establish conservation banks?
- When and where to establish conservation banks?
- How the program works
  - Service areas
  - Credits & Debits
  - Combination conservation-mitigation banks (ESA+CWA)

Conservation banking considerations – FHWA and DOTs

# What is a conservation bank?

A site or suite of sites containing natural resource values that are conserved and managed in perpetuity for specified endangered, threatened, or other at-risk species and used to offset impacts occurring elsewhere to the same type of resource (e.g., species)

## **Off-site and In-kind**

# Conservation banking is not . . .

a substitute for avoidance and onsite minimization of effects on listed species or other sensitive resources and is only for use with projects that would otherwise be permitted.

Banking does not facilitate development of habitat.

# **Purpose and Goals**

- Provide an economically effective process that provides project proponents with options to offset unavoidable adverse impacts to listed and other at-risk species
- Aid in recovery of listed species
- Aid in preventing future listing of other atrisk species
- Reduce the Service's ESA sections 7(a)(2) and 10(a)(1)(B) workload

# **Purpose and Goals**

- Conservation banking should result in a net species conservation benefit
- Conservation banking should contribute to Service and partners regional conservation planning efforts including:
  - Landscape/ecosystem scale plans (take advantage of/get involved with Landscape Conservation Cooperatives)
  - Consider climate change model projections when selecting bank sites
  - Consider both green and grey infrastructure

## Legal Authorities Endangered Species Act Section 7 – Interagency Cooperation •7(a)(1) – carry out programs for the conservation of listed species 7(a)(2) – consult on listed species 7(a)(4) – conference on proposed species Section 10(a)(1)(B) – Habitat Conservation Plan Section 2 – provide a means whereby the ecosystems upon which endangered and threatened species depend may be conserved...

# Legal Authorities Fish and Wildlife Coordination Act •National Environmental Policy Act USFWS Conservation Banking Guidance other statutes, regulations and policies

# Why establish conservation banks?



San Joaquin Kit Fox *Photo: Heather Bell* 

## Conservation banks vs. individual, on-site mitigation

- Avoid piecemeal mitigation and small indefensible "avoidance areas"
- Contribute to existing and planned community conservation strategies (e.g., Habitat Conservation Plans, State Wildlife Action Plans)
- Streamline the permit process for all

## Conservation banks vs. individual, on-site mitigation

#### Better Assurances

Real Estate (perpetual conservation easement)

- Management & Monitoring (long-term management plan, with measurable monitoring criteria and thresholds for action, remediation process)
- Financial (non-wasting endowment to fund implementation of the management plan, operation & maintenance at the bank)

Greatly reduces agency time spent tracking compliance and monitoring mitigation sites

Reduces the need for enforcement actions

How the program works— Conservation banking is optional & used in conjunction with:

 Individual consultations

Programmatic consultations
 Conferences

- HCPs

Gopher Tortoise Photo: Randy Browning



# **Service Areas**

A service area is the geographic area within which credit trading occurs for a particular conservation bank

service areas are determined by USFWS

 service areas are biologically justifiable areas based on species recovery units, watersheds, species population structures, or other ecological considerations

A bank may have more than one service area when multiple credit types are available

## **Credit Determination Methodology**

Should be based on species conservation strategy/framework; focus on species recovery
Methodology should work in conjunction with adverse effects determinations at impact sites

- Ranges from simple to complex—keep it as simple as possible at the bank user-end
- Credit methodologies can be used to encourage landowner participation in targeted areas

## **Credit Determination Methodologies**

- X acres = 1 credit
- 1 mating pair of individuals = 1 credit
- 1 relocated individual = 1 credit
- Specific methodology in which the credit score is based on multiple criteria; some of which may be weighted
- Multiple habitats with species overlaps that generate different credit values per acre for different species
- Existing/restored/enhanced habitat with different credit values
- Combination of CWA and ESA credits

# **Combination ESA-CWA Banks**

#### **Benefits:**

- Better serve regulated public where aquatic resources and endangered species overlap
- More holistic approach to stewardship
- Typically larger sites with multiple habitat types
- Better use of agency resources
- Potential to reduce agency efforts tracking compliance and monitoring mitigation sites

#### Drawbacks:

- Generally a longer approval time
- Crediting metrics can be complicated

# **Bank Establishment Process**

#### **Mitigation Banking**

- Prospectus
- Public review & comment
- Mitigation Bank
   Instrument (MBI, BEI)
  - Development Plan
  - Management Plan
  - Conservation
     Easement
  - Bank Closure Plan
- IRT review
- Agency approval

#### **Conservation Banking**

- Proposal (Prospectus)
- Conservation Bank Agreement (CBA, CBEI)
  - Development/Restoration Plan (if needed)
  - Management Plan
  - Conservation
     Easement
  - Bank Closure Plan
- CBRT review
- Agency approval

# How long does it take to establish a conservation bank?

- It depends on a number of things, including:
  - Experience of bank sponsor and previous history with banking
  - Completeness of prospectus
  - Complexity of bank
  - Level of adherence to FWS banking templates and guidance
  - FWS workload
  - DOI Solicitor workload
- The range: 3 months to 7 years

# What about establishing single client banks for DOT use only?

Valley Elderberry Longhorn Beetle *Photo: Theresa Sinicrope Talley* 



Slide 19

Single client banks vs. use of private banks — advantages of each... Establish own DOT-**Use private banks** use only banks Transfer of liability for

- Credits readily available once bank is established and fully funded
- Control credit cost

- success of mitigation
- DOT has no responsibility for success of bank site
- Greater service area opportunities (generally)
- More credit types available (generally)
- No bank start-up costs for DOT

## **Questions?**

#### USFWS Conservation Banking web page

 <u>http://www.fws.gov/endangered/landowners/</u> <u>conservation-banking.html</u>

#### Deblyn Mead

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- National Conservation Banking Coordinator
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## ODOT's Mitigation and Conservation Banking Program Case Study:

Whetstone Vernal Pool Mitigation and Conservation Bank

Presented by Brad Livingston, Wetlands Program Coordinator Eco-Logical Webinar, September 8, 2011 503-986-3062 Bradley.f.livingston@odot.state.or.us

### Bank Development Fundamentals:

1. Eco-Logical-integrated transportation and conservation planning

2. Needs Assessment/Market Analysis

3. Scope and Scale: Watershed or Ecoregion

4. Site selection consistent with Stewards goals

## **Planning Horizon**

#### - 20 years *ideally*, FHWA

- Population and transportation growth projections
- Development trends

#### - ODOT constraints:

- Uncertainty with projects beyond STIP planning
- Uncertainty with project \$ allocation
- Limited to highway needs, not a broker

### Needs Assessment

- Retrospective data and long term projections
  ODOT Project Delivery Structure
  Stakeholder Involvement
  Geographic extent

  Klamath Mountains Ecoregion (KME)
  - I-5 CORRIDOR



### Service Area Rationale

- Sliver impact to roadside resources over broad geographic area
- On-site within Right of Way may not be appropriate, generally
  - Perpetual disturbance
  - Future improvements
  - Conflicts with maintenance requirements
- Stormwater facilities on-site

## Klamath Mountains Ecoregion (KME)

- Geographically Distinct
- Recognized Ecological Boundary with Diverse Geology and Climates
- Botanical Treasures, Floristic Crossroads
  - Approx. 4,000 Plant
     Species in OR
  - Approx. 2,000 Plant
     Species in KME\*
  - Approx. 500 Endemic
     Species\* (\*ODF 2001)



"Vernal Pool Complex (VPC) Preservation is essential to preserve biological integrity on a landscape scale"\*

- Ecoregion priority
- Rarity and support of endemics
- Development pressure
- Regulatory issues
- Difficulty replacing
- Biocomplexity



(\*ENVIRONMENTAL SCIENCE ASSOCIATES, 2007)

#### A testament to VPC biocomplexity: Dumontia oregonensis

*"three ephemeral ponds"* near Medford, Ore., have yielded a once-in-acentury taxonomic surprise: a new species of water flea that represents an entirely new family - a missing link of sorts - of water fleas"



Illustration: Kandis Elliot

- Devitt 2004

### Site Selection Due Diligence

- Focus on rare habitats &/or watershed priorities
- Research wildlife action plans, rare species habitats, wildlife connectivity and adjoining land uses
- Collaborate with resource agencies early
- Collaborate with potential stewards early

## **ODOT Bank Site Attributes**







OREGON DEPARTMENT OF TRANSPORTATION ODOT Vernal Pool Bank CH Perspective

0 750,500 3,000 4,500 5,000 7,500

Feet

DISCLATER:

This product is for intermational purposes only and may not have been propared for or be suitable for legal engineering or suivelying purposes. Used of this information should review or and utthe primay data and information sources to experiate the usefully of the information.

#### Figure 6: Vernal Pool Distribution and Assessment



Klamath Mountains Ecoregion Conservation Opportunity Areas

#### NOTE: Taken directly from The Oregon Conservation Strategy, prepared by ODFW, February 2006





# The Nature Conservancy's (Steward) Role

Photo: Kyle Strauss

#### **Ecological Assessment:**

- Habitat condition past and present
- Performance standard baseline
- Impact of historic disturbances
- Status of current threats
- Status of key management species
- •Long Term Steward

#### Performance Standards: Vernal pool habitat

VERNAL POOL VEGETATION			
<u>TARGET</u>	<u>Standard</u>	<u>Condition (90% CI)</u>	<u>Performance</u>
absolute cover of exposed substrate	< 75%	4.35% ( <u>+</u> 1.81)	Meets
key native vernal pool species	<u>&gt;</u> 15	24 species	Meets
relative invasive cover	<u>&lt;</u> 15%	18.13% ( <u>+</u> 6.12)	Probably Not
relative native cover	> 70%	50.10% ( <u>+</u> 9.35)	No





#### Performance Standards: Endangered species

LISTED SPECIES			
<u>TARGET</u>	<u>Standard</u>	Condition (90% CI) <sup>(1)</sup>	<u>Performance</u>
LIFLGR plants	> 200	289 LIFLGR counted	Meets
LOCO plants	> 200	No LOCO found at site	Not present
BRLY pool occupancy	> 40%	12.08% occupancy	No
BRLY shrimp relative to baseline	<u>&gt;</u> 95%	No baseline	In process





Vegetation sampling for performance standards:

¼ meter<sup>2</sup>
 quadrats

20 vernal pool20 upland

#### Vegetation sampling quadrat locations



## Accounting

- State revolving fund reimbursed by projects
- Credit receipts submitted with permits
- Credit ledger maintained
- Annual reporting

## Challenges

- Scope, Scale and Priorities
- Regulatory Flexibility
- Service Areas
- Project Schedule and timelines
- Conservation Banking

### Lessons Learned

- Engage Steward, Agencies early
- Define milestones
- Document decisions
- Acknowledge risk
- Keep credit/debit procedures simple
- Select sustainable site



#### Oregon Department of Transportation



#### -FIN-

#### **QUESTIONS?**

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